

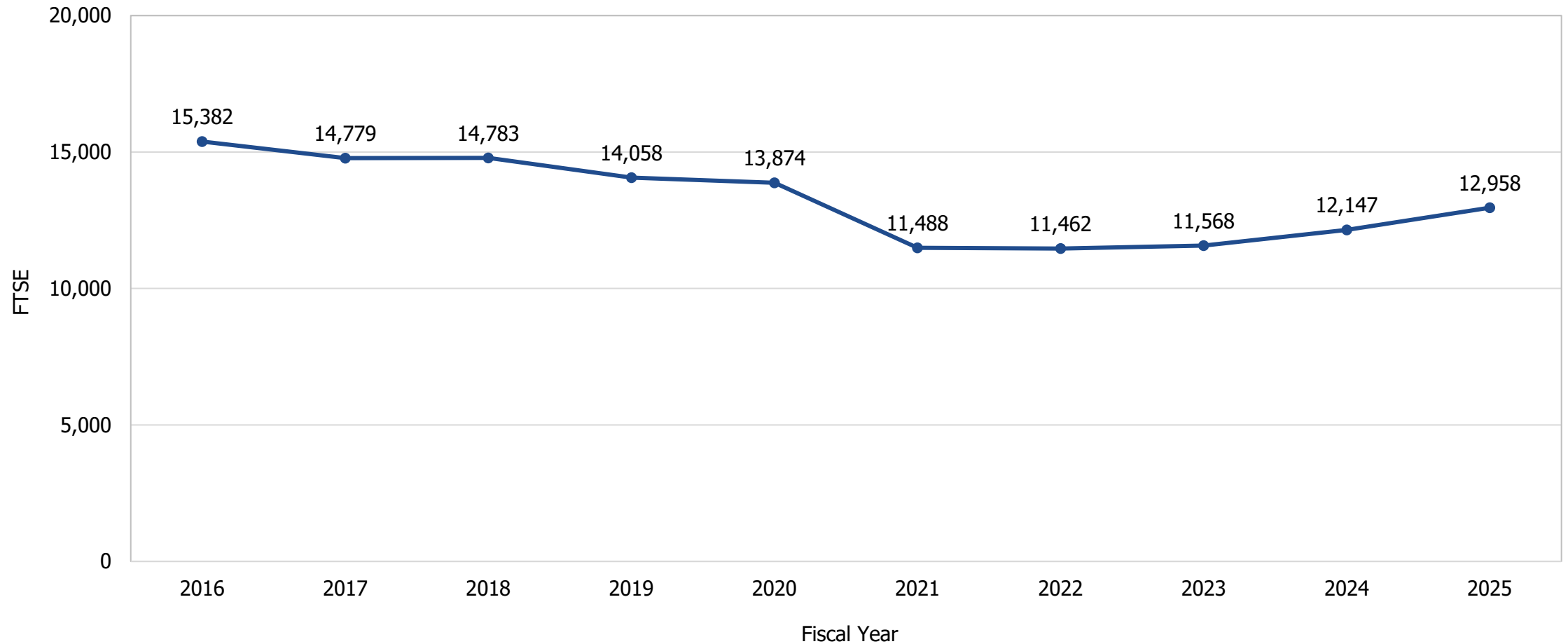
Fiscal Year 2027 Budget Discussion

Faculty Senate
December 5, 2025
Presented by: Dr. David Bea

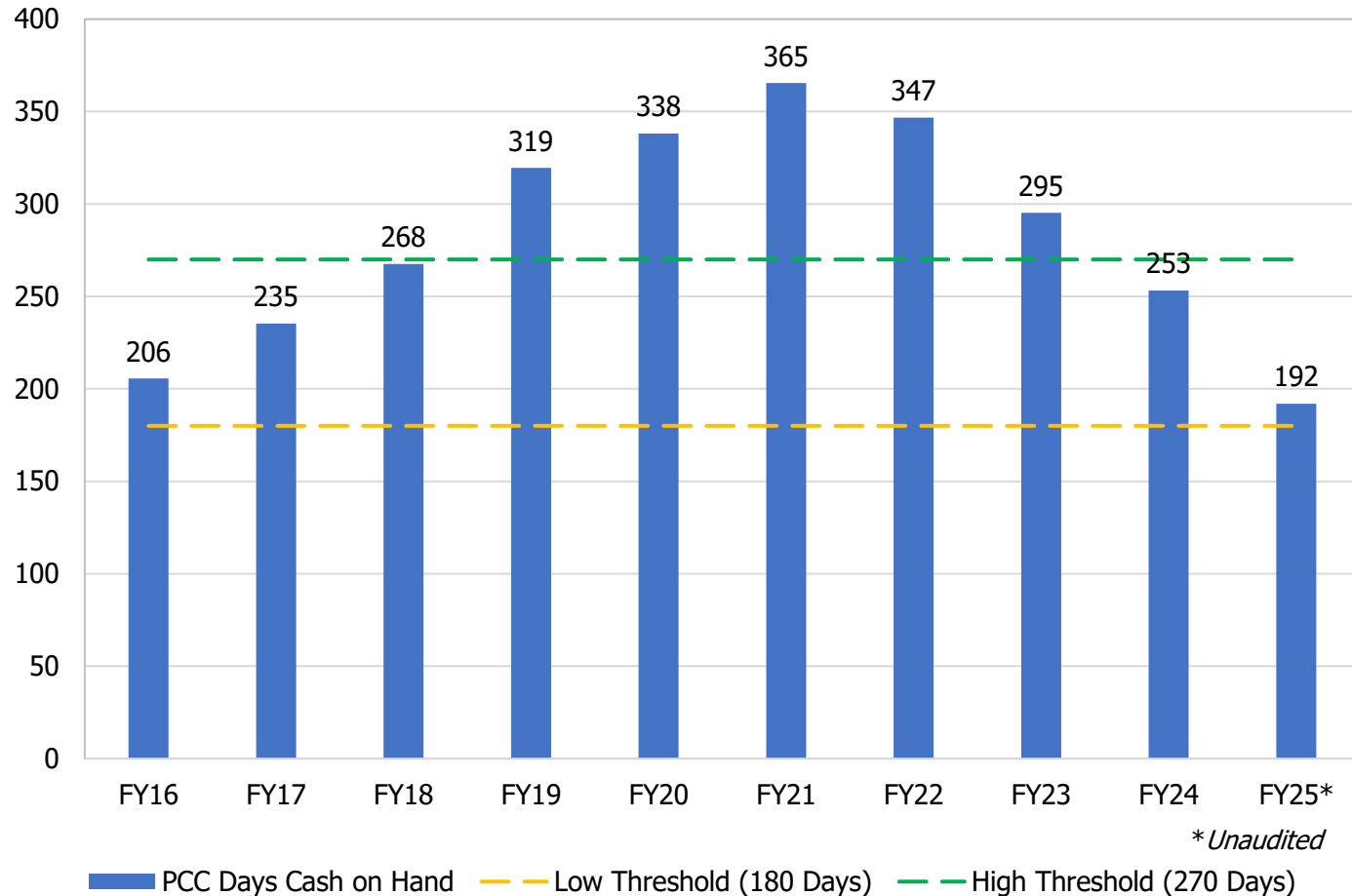
- Long-term Financial Health
- Revenue Projections
- Expenses
 - Chancellor's Goal 5 Update
 - Anticipated Expenditures
- Budget Development Calendar
- Feedback

Budget Discussion

Full Time Student Equivalents (FTSE), FY 2016-2025



Days Cash on Hand



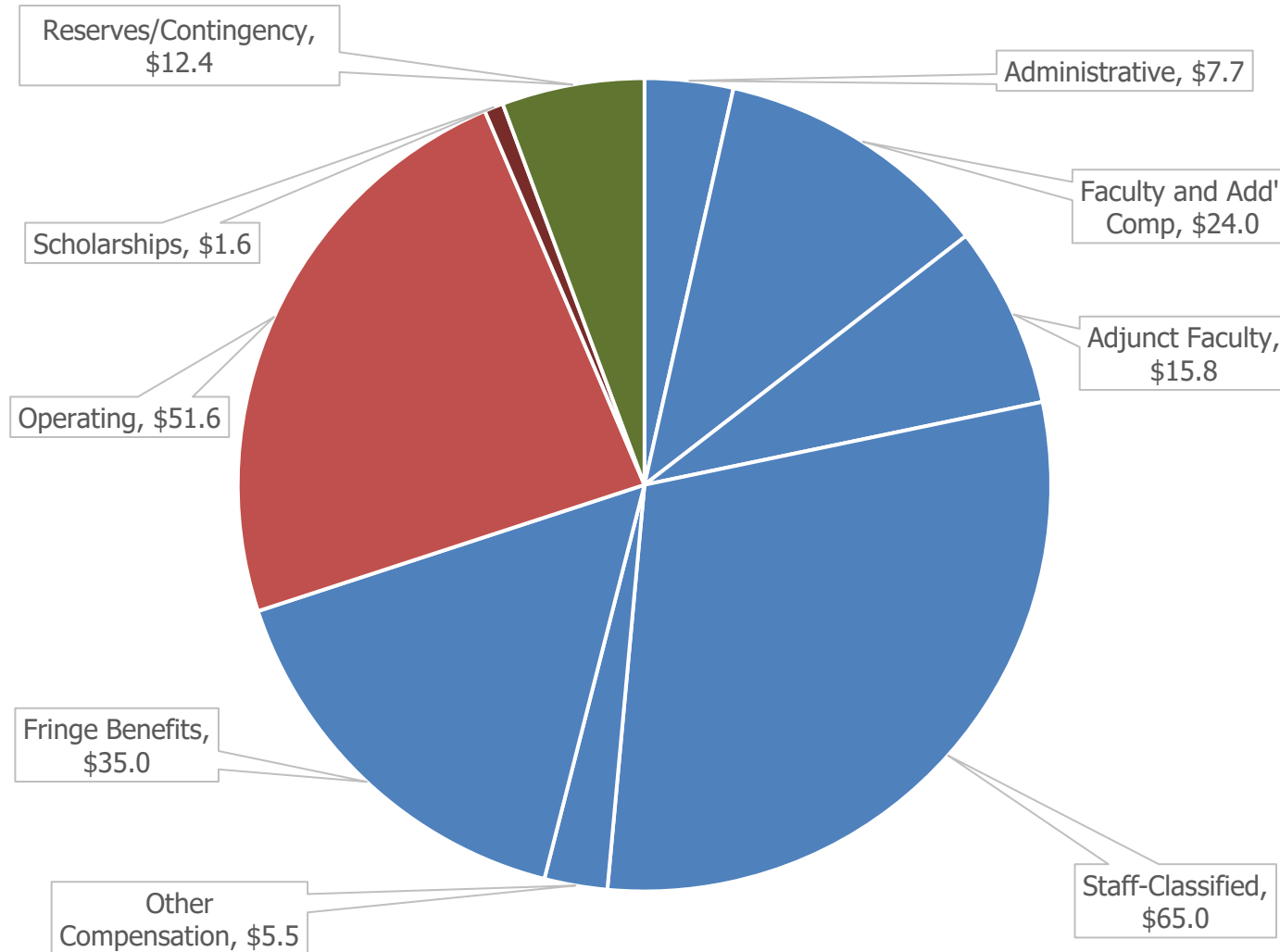
Shows available reserves compared to target levels defined in *Board Policy 4.07, Financial Stability*

- Chart shows steady growth from FY15 to FY22 and recent spending on Center of Excellence projects
- The dotted lines show low (180 days) and high (270 days) thresholds
- Operating budgets have grown in recent years, and reserve levels are close to falling within the threshold range
- Reserve levels below 180 days require a budget plan to restore to the low threshold

Fiscal Year 2027 Revenue Projections

Make Someday Today

Revenue Source	Estimated Revenue
<u>Tuition</u>	
\$1.00 per credit of Tuition	\$400,000
<u>Property Taxes</u>	
Levy Neutral	+\$2.2M
1% increase	+\$1.4M
2% increase	+\$2.8M
<u>State Aid</u>	
STEM	No change
Operating	Unreliable
<u>Other Revenues</u>	
Prop 207 - Smart & Safe Arizona	+\$200,000
Prop 301 - State Sales Tax	+\$100,000



Fiscal Year 2026 Budgeted Expenses

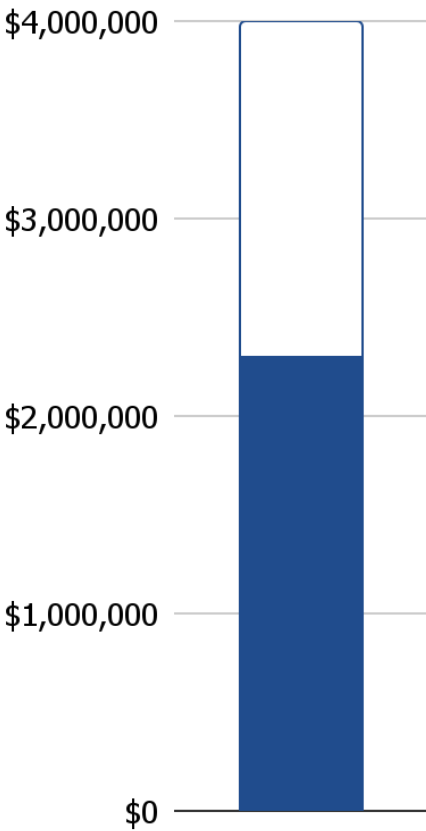
(General Fund with
Personnel Detail, in
millions)

**Chancellor's Goal 5:
Progress on expense
reduction strategies,
other potential
efficiencies, next
steps moving
forward**

- Reduce operating expenses by \$4.0M in fiscal year 2026
- Make progress towards a 15 Full Time Student Equivalent (FTSE) to One Full Time Equivalent (FTE) staff ratio (15:1)

Reductions as of December 1, 2025

Category	Total
Personnel	-\$1,460,353
Operations	-\$844,737
Grand Total	-\$2,305,090



Progress
Towards
Chancellor’s
Goal 5

Anticipated Expenditure Increases

Personnel Costs

- Salaries and wages
- Benefits

General Obligation Bond

- Election costs
- Voter information pamphlet
- Polling

Budget Development Calendar

	College Process		Governing Board	
<u>Item</u>	<u>Month(s)</u>	<u>Lead/Participants</u>	<u>Month(s)</u>	<u>Item Type</u>
Budget Development Calendar	October	Finance	October	Information Item
Course Fee Review	September to December	Academic Units, Finance	February	Information Item
Budget Discussion	November to February	County	February	Study Session
Employee Benefits	December to February	ESC, External Actuarial	March	Action & Information Items
Tuition and Service Fees	December to February	Finance	March	Action Item
Capital Project Plan	January to March	College-wide	May	Action Item
Unit Allocations	February to March	College-wide		
Publication of Proposed Budget	December to April	Finance	May	Action Item
Employee Salaries & Wages	December to May	Finance, HR, AERC	June	Action Item
Property Taxes	December to February	Finance	June	Action Item
Budget Adoption			June	Action Item

Discussion



PimaCommunityCollege